1. **INTERNATIONAL MPA (IMPA)**

**IMPA 601 Critical Issues in Public Administration and Global Leadership**

Leaders in virtually every nation in the world are struggling to improve and reform their systems and enhance their capacities for creative, cost-effective, public-private problem-solving on issues ranging from economic development to elder care; energy production to water management; environmental protection to public health. In this course, you study readings and case studies from the US, the People's Republic of China and other nations. Specific topics include the theory and practice of what works in the quest for greater productivity; the increased reliance on private markets; enhanced street-level service delivery; devolution to sub-national governments; use of big data and new management and program evaluation technologies; as well as anti-corruption, transparency and accountability protocols. **For I-MPA students only.**

Activity: Lecture
1 Course Unit

**IMPA 602 Concepts and Principles in Economics and Public Finance**

Activity: Lecture
1 Course Unit

**IMPA 603 Quantitative Data: Reasoning, Analysis, and Display**

Many government, business and NPO/NGO leaders around the globe are drowning in numerical and statistical data. With this sometimes-excessive amount of data, their struggle may not just be how to analyze the data effectively but also how to utilize it effectively. This course is uniquely designed to enhance your ability to use data effectively for real-time problem identification, definition, decision-making and problem-solving. **For I-MPA students only.**

Activity: Lecture
1 Course Unit

**IMPA 604 Collaboration Across Sectors: Boundary Spanning Leadership**

Leaders across the world increasingly recognize the necessity of working across boundaries through various forms of collaboration. Collaboration across the government, nonprofit and business sectors has become more prevalent and important, but, at the same time, also more complicated. This course helps graduate students understand the theory, policy and practice of cross-sector collaboration. Students learn the purposes collaborations may serve, the forms they take, what skills and techniques are required and the steps involved in initiating, sustaining and evolving them. Students also learn the characteristics of the three sectors, the roles and contributions each can make to successful collaborations and the competitive forces that are often at work in the collaborative processes as well as their possible implications. **For I-MPA students only.**

Activity: Lecture
1 Course Unit

**IMPA 605 Individual Capstone I: Public Leadership and Biographical Analysis**

Biographical analysis has been increasingly used and accepted by social and behavioral scientists as a way to identify and illuminate the conditions under which a public leader influences others and affects significant, positive and sustainable innovations in organizations and public systems and policy. This course explains the use and application of biographical analysis in relation to a diverse set of past and present global leaders in different sectors. Along with completing and interpreting guided self-study and reflection about your own leadership style, you work independently under the consultation of an assigned academic/capstone advisor to identify a past or present global leader and develop a preliminary bibliography for the biographical analysis. **For I-MPA Students only.**

Activity: Lecture
1 Course Unit